

11 AUG 1976

MEMORANDUM FOR: Director of Central Intelligence  
FROM: John F. Blake  
Deputy Director for Administration  
SUBJECT: CIA Guest Speaker Program

1. Purpose: The purpose of this memorandum is to obtain your approval of a list of proposed CIA Guest Speakers and tentative topics, and to solicit your recommendations as to additions to the list and your comments or qualifying statements with respect to any individual candidate or category of candidates. The list, which is attached, has been screened within each of the Directorates and by [redacted]. Our purpose is also to seek your approval of the operating procedures governing the program.

2. Background: The CIA Guest Speaker Program was inaugurated in October 1973 to provide intellectual stimulus to Agency employees through contact with the thinking of scholars, officials, and other experts outside the Agency. The Program has been held nine times a year (with a few exceptions) in the CIA Auditorium on the second Tuesday of each month, from 3 to 5 p.m. All employees have been invited to the lectures, which are unclassified, and tickets have been distributed through the Intelligence Community Staff to other agencies of the Intelligence Community.

Since October 1973, there have been 24 Guest Speakers, including, for example, Zbigniew Brzezinski, Director of the Research Institute on Communist Affairs of Columbia University; Ambassador-at-Large Ellsworth Bunker; Wernher von Braun, Director of the George C. Marshall Space Flight Center in Huntsville; and Kelly Johnson, father of the U-2. The goal has been to have well-known speakers in the forefront of their fields, speaking on topics of relevance to intelligence.

We regard the program as a success. Attendance has ranged from 200 to over 500, with an average attendance of over 300. Attendance by representatives of the Intelligence

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Community has been consistently good. Employee comments have been favorable. Although we are well satisfied with the program, we have found it difficult to sustain the high level through nine programs a year and are proposing below that it be limited to six. We are also proposing a broadening of the categories of those invited to speak.

Our procedure in the past has been to have lists of proposed Guest Speakers, together with tentative topics approved in advance by the Director of Central Intelligence, in whose name invitations are extended. DCI approval of a list has been an indication of policy approval only. A security approval has also been obtained before the extension of an invitation. We have been working from three approved lists, the last one approved on 20 March 1975.

3. Criteria for Selection: The following criteria for selection govern the program:

a. The subject matter to be covered should have a significant bearing on the work of the Agency, the Intelligence Community, or high-level intelligence customers;

b. The subject matter should affect or be of concern to a cross section of Agency personnel or to at least several Agency components in order to warrant inviting a large audience;

c. The person making the presentation should be well-known and genuinely knowledgeable about the subject matter. In general we seek the kind of speaker who is at the forefront of his subject; and

d. He or she should be effective in communicating with a large audience representing disparate backgrounds.

4. Categories of Speakers: Most of our speakers in the past three years have come from the academic world with only a few from the executive departments of the U.S. Government, the business community, and the media. We have had no representatives from Congress. In the attached list we have included the latter as well as additional representatives of the other categories. A few critics of the Agency are on the list. In our view all have contributions to make to this Agency in enlarging our appreciation of the place of intelligence in a democratic society. Because of the sensitivity of inviting members of the media and of Congress, we

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propose to treat these two categories as ones requiring additional clearance at the time of invitation. Similarly, we would not invite anyone involved in an election campaign until these are over and, even afterward, would seek specific approval before extending an invitation.

[ ] has suggested the inclusion also of Robert McNamara, President of the World Bank, and the Ambassadors to the United States of Great Britain and West Germany. He suggests that we let these (and perhaps other) foreign nationals and officials of international organizations decide for themselves the appropriateness of speaking to CIA. I have no doubt of the value to us of such presentations and am listing their names in the attachment, out of alphabetical order, as a special category. In these cases we would seek your specific approval and also initiate any action through you.

5. Operating Procedures

- a. Number of Programs - six per year, three in the fall and three in the spring. (This represents a change from the nine programs of past years.)
- b. Time - second Tuesday of the month, 3-5 p.m.
- c. Place - CIA Headquarters Auditorium.
- d. Fee - \$500 honorarium plus round-trip transportation (the fee we now offer). Of course, U.S. Government employees do not receive a fee.
- e. Management of the program, including selection of speakers from the approved list - by the Office of Training (Special Programs Officer), subject to the restrictions indicated below.
- f. Policy Approval - via this memorandum and any subsequent speaker lists submitted to you. Approval will be limited by any qualifying statements you may affix to the attached list or otherwise provide.
- g. Special Approvals - Members of Congress, representatives of the media, and politically sensitive cases will be submitted for your additional approval on a case-by-case basis. Any action on the names in the special category will be initiated through you.

h. Security Approvals - where not already available, will be obtained after policy approval and in advance of the invitation to speak.

i. Distribution of Tickets - via component training officers, to each Directorate and the DCI area; and, via the Intelligence Community Staff, to the Intelligence Community.

j. Invitations to Speakers - by the Office of Training in the name of the Director of Central Intelligence (unless we receive a prior indication from you or we ourselves conclude that a personal invitation from you or another officer is more appropriate). As indicated, the special category will be invited only through you.

In the past it has been customary for the Director, when convenient, to visit for a few moments with the CIA Guest Speaker in advance of the lecture. We believe that this practice pays dividends in good will for the Agency and would hope it could continue.

6. Attached List of Speakers and Topics

The attached list of speakers and topics is submitted for your approval. Any additions, deletions, comments, or limitations you wish to make would be appreciated. If you wish to have more identifying data, we will be glad to supply it. STATINTL

John F. Blake

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Attachment

APPROVED :

Directed

Intelligence

8-29-76  
Date

DISAPPROVED:

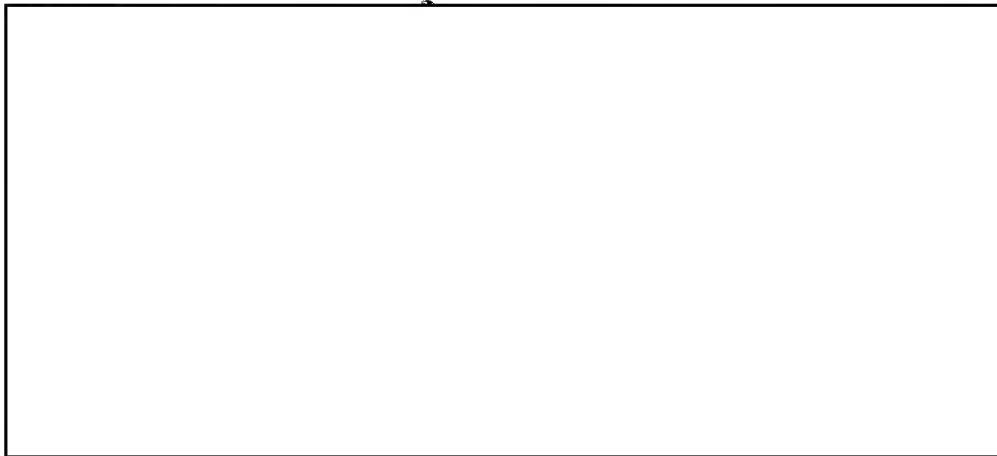
Director of Central Intelligence

Date

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SUBJECT: CIA Guest Speaker Program

ORIGINATOR



~~Harry L. Fitzgerald~~  
Director of Training

9 AUG 1976

Date

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ATTACHMENT

PROSPECTIVE SPEAKERS AND TOPICS FOR CIA GUEST SPEAKER PROGRAM

<u>Speaker</u>	<u>Topic</u>
ASIMOV, ISAAC Science fiction writer; Associate Professor of Bio- chemistry, Boston University School of Medicine, 1955-. )	The Future of Science )
BAKER, HOWARD H., JR. U.S. Senator from Tennessee ) (R); Vice Chairman, Senate Select ) Committee on Intelligence ) Activities. )	
BALL, GEORGE Senior Partner, Lehman Bros., ) 1969-; Under Secretary of State, ) 1961-66; Author: <u>Diplomacy in a</u> ) <u>Crowded World</u> , 1976. )	Diplomacy in a ) Crowded World )
BLACK, SHIRLEY TEMPLE Chief of Protocol, Department ) of State; U.S. Ambassador to Ghana, ) 1974-76; Member, U.S. Commission ) for UNESCO, 1975-. )	An Ambassador in ) Africa; or The Work ) of UNESCO; or Protocol ) in International ) Relations )
BREWSTER, KINGMAN President of Yale, 1963-; ) Former Professor of Law, Harvard ) University, 1953-61; Coauthor, <u>Law</u> ) <u>of International Transactions and</u> ) <u>Relations</u> , 1960. )	The Student Today; ) or The American ) University Today )
BROWN, HAROLD President of the California ) Institute of Technology, 1969-; ) Secretary of the Air Force, 1965- ) 69; Director of Defense Research ) and Engineering, Department of ) Defense, 1961-65. )	Educational Goals ) in Science and ) Technology )

<u>Speaker</u>	<u>Topic</u>
<p>BRUCE, DAVID K. E.            Chief U.S. Liaison Officer to )            Peking, 1973; U.S. Ambassador head- )            ing the U.S. delegation to Paris )            for Vietnam Talks, 1970-71; U.S. )            Ambassador to Great Britain, )            1961-69. )</p>	<p>The Arts of Negotiation;            or Reminiscences            of an Ambassador</p>
<p>BRZEZINSKI, ZBIGNIEW            Professor of Public Law and )            Government, Columbia University, )            1962-; Director of the Research )            Institute on Communist Affairs, )            Columbia University, 1962-; Author: )  <u>Ideology and Power in Soviet</u> )  <u>Politics, Between Two Ages:</u> )  <u>America's Role in the Technotronic</u> )  <u>Era.</u> )</p>	<p>A Foreign Policy            for Today</p> <p>(Note: Mr. Brzezinski            was a CIA Guest            Speaker in October            1973. His continuing            prominence, however,            suggests keeping            him on the list for            a return visit.)</p>
<p>BUNDY, WILLIAM P.            Editor of <u>Foreign Affairs</u>, )            1972-; Visiting Professor, Center )            for International Affairs, Massa- )            chusetts Institute of Technology, )            since 1969; Assistant Secretary of )            State for East Asian and Pacific )            Affairs, 1964-69; with CIA 1951-61.)</p>	<p>Dictatorships and            Foreign Policy,            or Domestic Sources            of Foreign Policy</p>
<p>BURNS, ARTHUR P.            Chairman, Board of Governors )            of the U.S. Federal Reserve System, )            1970-.</p>	<p>The American Economic            System</p>
<p>CERNAN, EUGENE A.            Astronaut; Special Assistant )            to the Program Manager, Apollo )            Spacecraft Program, 1973-.</p>	<p>The Apollo/Soyuz            Mission</p>
<p>CHASE, HAROLD W.            Professor of Political )            Science, University of Minnesota; )            Brookings lecturer to Federal )            Management and Program Executives. )</p>	<p>Government in a            Free Society; or            The Federal Executive            and the Consultative            Commonwealth</p>



<u>Speaker</u>	<u>Topic</u>
CHERNIC, LEO Economist; Executive Director, The Research Institute, Inc.; Member, President's Foreign Intelligence Advisory Board and Intelligence Oversight Board.	The Oversight of Intelligence
CLEVELLAND, JAMES HARLAN Director of Aspen Institute's Program in International Affairs, President, University of Hawaii, 1969-74, U.S. Ambassador and Representative to NATO, 1965-69.	International Organizations; or NATO
COX, MILO Former Associate Director, AID.	The World Food Supply
DONOVAN, REDLEY W. Editor-in-Chief, TIME magazine, 1964-.	The State of Press Coverage of Foreign Affairs
EAGLEBURGER, LAWRENCE S. Executive Assistant to Secretary of State Kissinger and Deputy Under Secretary for Manage- ment, Department of State; Member, National Security Council Staff, 1966-67.	Managing the Department of State
ENTROVEN, ALAIN C. Professor of Public and Private Management, Stanford University; Vice President, Litton Industries, 1969-1973, Assistant Secretary of Defense for Systems Analysis - 1968s.	Applying Systems to Defense Issues; or A Policy toward the Defense of Europe
ELLSWORTH, ROBERT Assistant Secretary (International Security Affairs), Department of Defense.	Intelligence for Defense

<u>Speaker</u>	<u>Topic</u>
FENWICK, MILLICENT H. U.S. Congresswoman from New Jersey (R).	Serving a Congressional Constituency; or A Congresswoman's View of American Interests Abroad
FOSTER, JOHN STUART Vice President of TRW, Inc; Director of Defense Research and Engineering, Department of Defense, 1965-73; Consultant to U.S. Air Force.	U.S. Energy Policy
FRANKEL, MAX Former Sunday Editor, <u>The New</u> <u>York Times</u> ; Pulitzer Prize for international reporting.	An Editor's Experience with International Reporting
FRIDAY, WILLIAM CLYDE President, University of North Carolina, 1956-; Member, Board of Trustees, The Urban Institute, 1968-.	The University in Foreign Affairs
GALBRAITH, J. KENNETH Professor of Economics, Harvard University; Ambassador to India, 1961-63; Author: <u>The</u> <u>Affluent Society</u> ; <u>The Industrial</u> <u>State</u> .	The World Economic Outlook
GELB, LESLIE Washington correspondent, <u>The</u> <u>New York Times</u> ; Senior Fellow, Brookings Institution; Former Director and Deputy Assistant Secretary of Defense for Policy Planning; Director of the Pentagon Papers Project.	Reflections on Vietnam; or Comments on the Reorganization of the Intelligence Community
GULLION, EDMUND A. Dean, Fletcher School of Law and Diplomacy, Tufts University, 1955-; U.S. Ambassador to the Congo Republic, 1961.	A Modern Foreign Service; or The Structure of Diplomacy

<u>Speaker</u>	<u>Topic</u>
<p>HUGHES, EMMET JOHN            Professor of Politics, Eagleton Institute, Rutgers University, 1970-; Chief foreign correspondent, <u>Time-Life</u>, 1957-60; Administrative Assistant and Speech Writer for President Eisenhower; advisor to the Rockefeller Family and Special Assistant to Governor Rockefeller, 1968-70.</p>	<p>The U.S. in Foreign Affairs: A Bicentennial View</p> <p>(Note: We have already broached with Mr. Hughes the possibility of speaking in the fall, and he has expressed interest.)</p>
<p>INOUE, DANIEL KEN            U.S. Senator from Hawaii (D); Chairman, Senate Select Committee on Intelligence.</p>	<p>Congressional Oversight of the Intelligence Community</p>
<p>JORDAN, BARBARA            U.S. Congresswoman from Texas (D).</p>	<p>A Woman's Place in Public Affairs</p>
<p>KAYSER, CARL            Director, Institute for Advanced Study, Princeton; Deputy Special Assistant to President Kennedy for National Security Affairs, 1961-63.</p>	<p>Private Institutions in Foreign Affairs</p>
<p>KENNAN, GEORGE F.            Ambassador to the Soviet Union and Yugoslavia, 1961-63; Director, Policy Planning Staff, Department of State, 1947; Author: <u>Russia and the West under Lenin and Stalin</u>, 1961.</p>	<p>The U.S. and the Soviet Union</p> <p>(Note: we have invited Ambassador Kennan on several occasions when it was inconvenient to him. We believe a personal invitation from the DCI may be in order.)</p>

<u>Speaker</u>	<u>Topic</u>
KLEIN, LAWRENCE R. Benjamin Franklin Professor of Economics, University of Pennsylvania; Senior Advisor to Brookings Panel on Economic Activity, 1970-; Advisor to Jimmy Carter.	New Issues in U.S. Economic Policy
LAPALOMBARA, JOSEPH Professor of Political Science, Yale University, 1964-; Ford Foundation and Guggenheim Fellow; Fellow of the Center for Advanced Study in the Behavioral Sciences.	The Politics of Italy; or Western Europe Today
LINOWITZ, SOL MYRON Senior partner, Coudert Brothers, 1969-; former Chief Executive Officer of Xerox International, U.S. Ambassador to the Organization of American States, 1966-69.	The Outlook for U.S.-Latin American Relations
LUCE, CLARE BOOTH Playwright, author, member of the President's Foreign Intelligence Advisory Board; Member of Congress, 1943-47; U.S. Ambassador to Italy, 1953-57.	Changing American Values
MOYERS, BILL D. Television Commentator; Special Assistant and Press Secretary to President Johnson, 1963-67.)	How the Press Selects News
MOYNIHAN, DANIEL PATRICK U.S. Ambassador to the United Nations, 1975-76; Ambassador to India, 1973-75; Counsellor to the President, 1969-71.	The U.S. and the Third World
MUSKIE, EDMUND S. U.S. Senator from Maine (D); Chairman, Senate Committee on the Budget.	The Budget Process in Federal Government Operations

<u>Speaker</u>	<u>Topic</u>
NEUSTADT, RICHARD B. Professor of Government, John F. Kennedy School of Government, Harvard University; Consultant to President Kennedy, 1961-63; and to President Johnson, 1964-66; Director, Bureau of the Budget, 1961-70; Author: <u>Presidential Politics</u> (1960) and <u>Alliance Politics</u> (1970).	The State of Our Alliances  (Note: We have already broached with Prof. Neustadt the possibility of speaking in the fall, and he has expressed interest.)
NITZE, PAUL HENRY Chairman of the Advisory Council, Johns Hopkins School of Advanced International Studies; Member of the U.S. SALT Delegation, 1969-74; Deputy Secretary of Defense, 1967-69.	Priority Defense Issues  (Note: Mr. Nitze was CIA Guest Speaker in November 1974. His continuing prominence suggests the desirability of inviting him again.)
PYE, LUCIEN W. Professor of Political Science, Massachusetts Institute of Technology; Member of the Board of Directors, National Committee on U.S.-China Relations; Trustee, Asia Foundation, 1963-; author: <u>Biography of Mao Tse-tung</u> , 1976.	The Life of Mao Tse-tung  (Note: Prof. Pye has already been approached on the possibility of speaking and has expressed interest.)
REISCHAUER, EDWIN O. University Professor, Harvard University; U.S. Ambassador to Japan, 1961-66; Author: <u>The U.S. and Japan</u> .	The U.S. and Japan
LESTON, JAMES BARRETT Vice President and Columnist, <u>The New York Times</u> .	The Morality and Immorality of Intelligence
RIVLIN, ALICE M. Director, Congressional Budget Office, 1974-; Senior Fellow, Brookings Institution, 1969-74.	The New Congressional Budget

<u>Speaker</u>	<u>Topic</u>
RUMSFELD, DONALD Secretary of Defense, 1975-; ) Ambassador to NATO, 1973-75. )	Main Elements of Military Strategy Today
SCHULTZE, CHARLES L. Former Secretary of the ) Treasury; Senior Fellow, Brookings ) Institution, 1968-; Director, U.S. ) Bureau of the Budget, 1965-67. ) Author: <u>The Politics and Economics</u> <u>of Public Spending, 1969.</u>	Setting National Priorities
SCOVILLE, HERBERT, JR. Former Deputy Director for ) Research, CIA; Former Assistant ) Director for Science and Tech- ) nology, Arms Control and Defense ) Agency; Author: <u>Missile Madness;</u> <u>and Toward a Strategic Limitations</u> ) <u>Agreement.</u>	Arms Control
SEAMANS, ROBERT CHANNING, JR. Administrator of the Energy ) Resources and Development Adminis- ) tration (ERDA); Secretary of the ) Air Force, 1969; Deputy Administra- ) trator of NASA, 1965-68. )	The Work of ERDA
SIDEY, HUGH Chief, Washington Bureau, <u>TIME</u> ) Magazine, 1969-. )	The Presidency; or The American People Today
SIMON, WILLIAM E. Secretary of the Treasury, ) 1974-; Administrator of the Federal ) Energy Office, 1973-74. )	The Role of the Treasury in International Affairs
SISCO, JOSEPH J. President, American ) University, 1976-; Assistant ) Secretary of State for Interna- ) tional Organization Affairs, ) 1965-69; Assistant Secretary of ) State for Near East and South Asian ) Affairs, 1969-76.	Middle East Policy; or The Personalities in Middle East Politics

<u>Speaker</u>	<u>Topic</u>
STANTON, FRANK Director, CBS Inc.; President, CBS, 1946-71.	International Communications
STEVEN, GUYFORD Physicist; Director, White House Office of Science and Tech- nology; Director, National Science Foundation, 1972-76.	A U.S. Policy for Science and Technology
TALBOT, PHILLIPS President of the Asia Society, 1970-; U.S. Ambassador to Greece, 1965-69; Assistant Secretary of State for Near East and South Asian Affairs, 1961-65.	Asia Today; or Prospects for South Asia
TELLER, EDWARD Professor of Physics, University of California, 1970-; Member, President's Foreign Intelligence Advisory Board.	A Physicist's View of Intelligence
TRELL, MARY ENDICOTT PEABODY ("MARIETTA") Partner, Llewelyn-Davies Inc. (city planners), 1968-; U.S. Repre- sentative to the Human Rights Commission of the United Nations, 1961-64; U.S. Representative to the Trusteeship Council of the UN with rank of ambassador, 1964-65; member of the staff of the Secretary General of the UN, 1966-67.	The Work of the United Nations in the Field of Human Rights; or The UN Secretariat
TUCHMAN, BARBARA W. Historian; Author: <u>Stilwell</u> <u>and the American Experience in</u> <u>China, 1911-45; The Guns of August.</u>	A Historian's Advice on Intelligence; or Looking at China through a Historian's Eyes

<u>Speaker</u>	<u>Topic</u>
VANCE, CYRUS Lawyer; U.S. Negotiator, Paris) Peace Conference on Vietnam, 1968- ) 69; Special Representative of the ) President to Cyprus 1967, Korea ) 1968; Deputy Secretary of Defense, ) 1964-67. )	Diplomacy Today; or Personal Recollections of His Diplomatic Missions
WIESNER, JEROME B. President, Massachusetts ) Institute of Technology, 1971-; ) Chairman, President's Science ) Advisory Committee, 1961-64. )	New Directions in Scientific Effort
WILKINS, ROY Former Executive Director, ) National Association for the ) Advancement of Colored People. )	A Private Citizen's View of the U.S. in the World Today
WRISTON, WALTER BIGELOW Chairman of the Board, ) National City Bank of New York, ) 1970-; Member of the Council on ) Foreign Relations. )	Banking as a World- Wide Business
YORK, HERBERT Professor of Physics, ) University of California at San ) Diego; Former Science Advisor to ) Presidents Eisenhower and Kennedy. )	Deterrence in Defense Strategy
YOST, CHARLES W. Distinguished Lecturer, ) Columbia University School of ) International Affairs; Chief U.S. ) Representative to the United ) Nations, 1969-71; Ambassador to ) Morocco, 1958-61; U.S. Ambassador ) to Syria, 1958. )	The United Nations and the Middle East; or The United Nations Today



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# ROUTING AND RECORD SHEET

SUBJECT: (Optional)

Memorandum for: Director of Central Intelligence  
Guest Speaker Program

Executive Registry

FROM:

Deputy Director  
for Administration  
7-D-26 Hqs

EXTENSION

NO.

DATE

25 AUG 1976

DDA Registry

File Training

TO: (Officer designation, room number, and building)

DATE

OFFICER'S INITIALS

COMMENTS (Number each comment to show from whom to whom. Draw a line across column after each comment.)

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DDCI  
7-D-6011

25 Aug 8/26

3.

DCI  
7-D-5607

8/29/76

4.

DDA  
7-D-26

The names of Michael Harrington, Stuart Symington and Elmo Zumwalt have been deleted from the proposed Guest Speaker List, and Senator Howard H. Baker, Jr. added, per DDCI's Memorandum of 12 August 1976 (ER76-8898/1, DD/A Registry 76-4043).

5.

DTR  
1026 C of C

Copies of the revised list have been distributed to all recipients.

6.

DDA → Jack

31 AUG 1976

7.

8.

1) I like the idea of the foreign Ambassadors suggested by ATF

9.

2) Please let me know who is

10.

selected. I may well want to

11.

attend some of not all.

12.

Att: DDA 76-3994 Memo to DCI fr DDA, dtd 11 Aug, Same Subject

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13.

DDA REMARKS: "To 14: Please establish procedures to comply with DCI comments. /s/Jack Blake"

14.

Orig RS - D/OTR w/Orig Att  
1 RS - DDA Subject w/att  
1 RS - DDA Chrono w/o att  
1 RS - JFB Chrono w/o att

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DDA:JFBBlake:der (31 August 1976)

8/29/76  
16 14  
Please establish procedures to comply with DCI comments

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ACTION		DIRECT REPLY	PREPARE REPLY
APPROVAL		DISPATCH	RECOMMENDATION
COMMENT		FILE	RETURN
CONCURRENCE		INFORMATION	SIGNATURE
ATT: ODA 76-4043			
<b>Remarks:</b>  <div style="font-size: 2em; text-align: center;">Good points!</div> <p style="text-align: center;">Let's take those three off unless you have real strong feelings? substitute</p>			
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CIA Guest Speaker Program

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ACTION		DIRECT REPLY	PREPARE REPLY
APPROVAL		DISPATCH	RECOMMENDATION
COMMENT		FILE	RETURN
CONCURRENCE		INFORMATION	XX SIGNATURE
<b>Remarks:</b>  <p style="text-align: center;">Attached for your signature is a memorandum for the Director of Central Intelligence.</p>			
<b>FOLD HERE TO RETURN TO SENDER</b>			
FROM: NAME, ADDRESS AND PHONE NO.			DATE
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